



Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2017

[Japanese GAAP]

May 12, 2017

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Listing: Tokyo Stock Exchange (JASDAQ)
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Scheduled date of Annual General Meeting of Shareholders: June 22, 2017
 Scheduled date of filing of Annual Securities Report: June 23, 2017
 Scheduled date of payment of dividend: -
 Preparation of supplementary materials for financial results: None
 Holding of financial results meeting: None

(All amounts are rounded down to the nearest million yen.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2017 (April 1, 2016 – March 31, 2017)

(1) Consolidated results of operations (Percentages shown for net sales and profits represent year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended Mar. 31, 2017	6,366	26.1	279	(6.0)	293	5.7	229	69.5
Fiscal year ended Mar. 31, 2016	5,046	38.5	297	240.3	277	233.4	135	84.8

Note: Comprehensive income (million yen) Fiscal year ended Mar. 31, 2017: 247 (up 173.7%)
 Fiscal year ended Mar. 31, 2016: 90 (up 16.1%)

	Net income per share	Diluted net income per share	Return on equity	Ordinary profit on total assets	Operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended Mar. 31, 2017	2.58	2.57	13.0	7.8	4.4
Fiscal year ended Mar. 31, 2016	1.52	1.51	8.5	7.8	5.9

Reference: Equity in earnings of affiliates (million yen): Fiscal year ended Mar. 31, 2017: (3) Fiscal year ended Mar. 31, 2016: (10)

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 31, 2017	3,891	1,898	48.6	21.30
As of Mar. 31, 2016	3,605	1,646	45.4	18.46

Reference: Shareholders' equity (million yen) As of Mar. 31, 2017: 1,892 As of Mar. 31, 2016: 1,637

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
Fiscal year ended Mar. 31, 2017	278	(135)	(16)	1,436
Fiscal year ended Mar. 31, 2016	156	(159)	30	1,310

2. Dividends

	Dividend per share					Total dividends	Payout ratio (consolidated)	Dividend on equity (consolidated)
	1Q-end	2Q-end	3Q-end	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended Mar. 31, 2016	-	0.0	-	0.0	0.0	-	-	-
Fiscal year ended Mar. 31, 2017	-	0.0	-	0.0	0.0	-	-	-
Fiscal year ending Mar. 31, 2018 (forecast)	-	0.0	-	0.0	0.0	-	-	-

3. Consolidated Earnings Forecast for the Fiscal Year Ending March 31, 2018 (April 1, 2017 – March 31, 2018)

(Percentages represent year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	6,700	5.2	310	11.0	310	5.8	200	(12.7)	2.25

Note: The first half forecast is not presented because the Company evaluates performance on a fiscal year basis.

*** Notes**

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in changes in scope of consolidation): None

(2) Changes in accounting policies and accounting estimates, and restatements

1) Changes in accounting policies due to revisions in accounting standards, others: Yes

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Restatements: None

Note: Please refer to “3. Consolidated Financial Statements and Notes, (5) Notes to Consolidated Financial Statements

(Changes in Accounting Policies)” on page 13 for further information.

(3) Number of outstanding shares (common shares)

1) Number of shares outstanding at the end of the period (including treasury shares)

As of Mar. 31, 2017: 88,870,896 shares As of Mar. 31, 2016: 88,730,896 shares

2) Number of treasury shares at the end of the period

As of Mar. 31, 2017: 26,098 shares As of Mar. 31, 2016: 26,098 shares

3) Average number of shares outstanding during the period

Fiscal year ended Mar. 31, 2017: 88,738,442 shares Fiscal year ended Mar. 31, 2016: 88,704,911 shares

Reference: Summary of Non-consolidated Financial Results

Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2017 (April 1, 2016 – March 31, 2017)

(1) Non-consolidated results of operations

(Percentages represent year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended Mar. 31, 2017	128	9.1	(39)	-	162	49.3	194	232.7
Fiscal year ended Mar. 31, 2016	117	(21.6)	(47)	-	108	-	58	140.3

	Net income per share	Diluted net income per share
	Yen	Yen
Fiscal year ended Mar. 31, 2017	2.19	2.18
Fiscal year ended Mar. 31, 2016	0.66	0.65

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of Mar. 31, 2017	2,386	1,650	68.9	18.51
As of Mar. 31, 2016	2,128	1,440	67.3	16.15

Reference: Shareholders' equity (million yen) As of Mar. 31, 2017: 1,644 As of Mar. 31, 2016: 1,432

* The current financial report is not subject to audit procedures.

* Explanation of appropriate use of earnings forecasts, and other special items

Forecasts of future performance in these materials are based on assumptions judged to be valid and information available to the Company's management at the time the materials were prepared. These materials are not promises by the Company regarding future performance. Actual results may differ significantly from these forecasts for a number of reasons. For discussion of the assumptions and other factors considered by the Company in preparing the above projections, please refer to page 4 of the attachments “1. Overview of Results of Operations, (4) Outlook.”

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1. Overview of Results of Operations

(1) Results of Operations

In the fiscal year ended March 31, 2017, (hereinafter, “the period under review”), the Japanese economy recovered moderately with lower unemployment and resilient personal spending. However, the outlook for the domestic economy remained uncertain with slowdown of economy in China and other emerging countries, the issue of the UK leaving the European Union, and the policy trends of the new US administration.

Under the economic circumstance described above, the Striders Group (Striders Corporation and its consolidated subsidiaries) focused on sales activities to attract new customers in all business units, cost cutting and other initiatives during the period under review. In addition, we have considered making business investments to acquire new sources of revenue.

Consequently, net sales for the period under review increased 26.1% year-on-year to 6,366 million yen, operating profit decreased 6.0% year-on-year to 279 million yen, ordinary profit increased 5.7% year-on-year to 293 million yen and profit attributable to owners of parent increased 69.5% year-on-year to 229 million yen.

Business segment performance was as follows.

1. Information Technology Business

Mobile Link Inc. has been focused on sales activities in ETC2.0 in addition to the vehicle information management system, which is one of its core products, as well as cost reductions. Furthermore, the joint venture with a Taiwanese company has been engaged in developing its own brand of on-board units.

Segment sales in the period under review increased 14.4% year-on-year to 308 million yen with operating profit of 5 million yen (compared with operating loss of 10 million yen one year earlier).

2. Turnaround Consultancy Business

M&A Global Partners Co., Ltd. has been engaged in operations such as fund procurement support and M&A consulting services.

Segment sales in the period under review increased 0.0% year-on-year to 30 million yen and operating profit decreased 10.0% year-on-year to 26 million yen.

3. Real Estate Lease Management Business

Trust Advisers Corporation has successfully achieved an increase in the number of buildings under management as a result of aggressive marketing efforts in the residential property business. The land agency business also maintained strong performance with the increased number of contracts, but there were temporary vacant rooms due to subleases.

Segment sales in the period under review increased 45.6% year-on-year to 4,401 million yen and operating profit decreased 9.5% year-on-year to 166 million yen.

4. Food Business

Y. K. Masuda Seimen produces Chinese and other noodles that are sold mainly to Yokohama house-type ramen restaurants in the Kanagawa area. While the amount of orders received once dropped due mainly to closure of some ramen restaurants and some customers switching to in-house production of noodles, it has recovered by establishing ties with new customers and increasing the number of existing restaurants.

Segment sales in the period under review decreased 0.0% year-on-year to 162 million yen with operating profit of 13 million yen (compared with operating loss of one million yen one year earlier).

5. Hotel Business

We currently operate the Narita Gateway Hotel in the Narita International Airport area and the Kurashiki Royal Art Hotel located in the Kurashiki Bikan Historical Quarter, Okayama prefecture. While the both hotels suffered lower room rates because of price competition with other hotels in the area, we have replaced its facilities and renovated the guest rooms to maintain competitiveness.

Segment sales in the period under review decreased 6.3% year-on-year to 1,463 million yen and operating profit decreased 6.4% year-on-year to 228 million yen.

(2) Financial Position

Assets

Current assets increased 205 million yen from the end of the previous fiscal year to 2,151 million yen at the end of the period under review. The main factors include increases in cash and deposits by 117 million yen and real estate for sale by 93 million yen.

Non-current assets increased 81 million yen from the end of the previous fiscal year to 1,740 million yen. This was mainly attributable to an increase in deferred tax assets by 68 million yen.

As a result, total assets were 3,891 million yen, which was 286 million yen more than at the end of the previous fiscal year.

Liabilities

Current liabilities increased 102 million yen from the end of the previous fiscal year to 825 million yen at the end of the period under review. The main factors include increases in short-term loans payable by 48 million yen and unearned revenue by 37 million yen.

Non-current liabilities decreased 68 million yen from the end of the previous fiscal year to 1,166 million yen. This was mainly due to a decrease in long-term loans payable by 85 million yen.

As a result, total liabilities were 1,992 million yen, which was 33 million yen more than at the end of the previous fiscal year.

Net assets

Net assets increased 252 million yen from the end of the previous fiscal year to 1,898 million yen at the end of the period under review. The main factor includes booking of profit attributable to owners of parent of 229 million yen.

Consequently, the equity ratio was 48.6%.

(3) Cash Flows

Cash and cash equivalents (hereinafter referred to as “net cash”) increased 126 million yen from the end of the previous fiscal year to 1,436 million yen at the end of the period under review.

Cash flows from operating activities

Net cash provided by operating activities increased 77.8% year-on-year to 278 million yen. The main factors include booking of profit before income taxes of 277 million yen and depreciation of 68 million yen, which were partially offset by an increase in inventories of 91 million yen.

Cash flows from investing activities

Net cash used in investing activities decreased 14.8% year-on-year to 135 million yen. The main factors include purchase of investment securities of 120 million yen, purchase of property, plant and equipment of 82 million yen,

and purchase of intangible assets of 12 million yen, which were partially offset by proceeds from sales of securities of 44 million yen and proceeds from sales of investment securities of 32 million yen.

Cash flows from financing activities

Net cash used in financing activities was 16 million yen (compared with net cash provided of 30 million yen in the previous fiscal year). The main factors include increase (decrease) in short-term loans payable of 48 million yen and proceeds from long-term loans payable of 100 million yen, which was more than offset by repayments of long-term loans payable of 169 million yen.

Reference: Cash flow indicators

	FY3/13	FY3/14	FY3/15	FY3/16	FY3/17
Shareholders' equity ratio (%)	48.1	48.2	44.1	45.4	48.6
Shareholders' equity ratio based on market value (%)	80.6	198.9	228.2	192.0	155.3
Ratio of interest-bearing debt to cash flows (years)	-	3.2	4.2	6.2	3.4
Interest coverage ratio (times)	-	16.2	11.6	8.0	16.5

- Shareholders' equity ratio: Shareholders' equity / Total assets
- Shareholders' equity ratio based on market value: Market capitalization / Total assets
- Ratio of interest-bearing debt to cash flows: Interest-bearing debt / Cash flows
- Interest coverage ratio: Cash flows / Interest payments

- Notes: 1. All indicators are calculated based on consolidated figures.
 2. Market capitalization is calculated by the number of shares outstanding at the end of the period, excluding treasury shares.
 3. Interest-bearing debt includes all debt on the consolidated balance sheet that incur interest.
 4. Cash flows are based on "Net cash provided by (used in) operating activities."
 5. Ratio of interest-bearing debt to cash flows and interest coverage ratio are not listed for FY3/13 because both operating cash flows were negative.

(4) Outlook

While the Japanese economy continues to recover moderately with lower unemployment and resilient personal spending, the outlook will continue to be unclear as global economy remains unstable.

In this environment, the Group will aim to build a business structure for sustainable growth by making new investments in businesses expected to grow for more business expansion, building a stronger revenue base for the existing businesses, and replacing its facilities on a large scale.

We expect consolidated net sales of 6,700 million yen (up 5.2% year-on-year), operating profit of 310 million yen (up 11.0%), ordinary profit of 310 million yen (up 5.8%), and profit attributable to owners of parent of 200 million yen (down 12.7%) for the fiscal year ending March 31, 2018.

2. Basic Approach to the Selection of Accounting Standards

The Group will continue to prepare its consolidated financial statements in accordance with Generally Accepted Accounting Principles in Japan for the time being to permit comparisons with prior years and with the financial data of other companies.

We will take suitable actions with regard to the application of International Financial Reporting Standards (IFRS) by taking into account associated factors in Japan and other countries.

3. Consolidated Financial Statements and Notes**(1) Consolidated Balance Sheet**

	(Thousands of yen)	
	FY3/16 (As of Mar. 31, 2016)	FY3/17 (As of Mar. 31, 2017)
Assets		
Current assets		
Cash and deposits	1,419,638	1,536,880
Accounts receivable-trade, net	118,738	132,794
Securities	51,023	15,541
Real estate for sale	203,135	296,687
Other inventories	21,438	19,721
Deferred tax assets	39,997	16,000
Other	98,519	139,660
Allowance for doubtful accounts	(6,511)	(6,217)
Total current assets	1,945,978	2,151,067
Non-current assets		
Property, plant and equipment		
Buildings and structures	1,012,522	1,080,155
Accumulated depreciation	(147,416)	(196,944)
Buildings and structures, net	865,106	883,211
Machinery, equipment and vehicles	36,548	43,475
Accumulated depreciation	(30,829)	(33,647)
Machinery, equipment and vehicles, net	5,719	9,827
Tools, furniture and fixtures	60,067	77,849
Accumulated depreciation	(35,423)	(45,744)
Tools, furniture and fixtures, net	24,644	32,104
Land	348,663	348,663
Total property, plant and equipment	1,244,132	1,273,807
Intangible assets		
Goodwill	208,685	182,638
Other	12,009	22,695
Total intangible assets	220,694	205,333
Investments and other assets		
Investment securities	54,379	49,588
Shares of subsidiaries and associates	78,645	82,671
Deferred tax assets	-	68,693
Other	64,316	65,309
Allowance for doubtful accounts	(3,089)	(5,027)
Total investments and other assets	194,251	261,235
Total non-current assets	1,659,078	1,740,376
Total assets	3,605,056	3,891,444

	(Thousands of yen)	
	FY3/16 (As of Mar. 31, 2016)	FY3/17 (As of Mar. 31, 2017)
Liabilities		
Current liabilities		
Accounts payable-trade	63,046	86,120
Short-term loans payable	2,000	50,000
Current portion of long-term loans payable	149,632	166,108
Unearned revenue	82,244	119,734
Accounts payable-other	82,273	85,482
Income taxes payable	40,677	23,206
Provision for bonuses	21,929	28,606
Deposits received	101,100	92,383
Interest rate swaps	44,800	33,049
Other	136,110	141,229
Total current liabilities	723,816	825,922
Non-current liabilities		
Long-term loans payable	819,266	733,712
Net defined benefit liability	8,967	10,025
Long-term lease and guarantee deposited	244,695	240,135
Deferred tax liabilities	162,258	183,053
Total non-current liabilities	1,235,187	1,166,926
Total liabilities	1,959,003	1,992,848
Net assets		
Shareholders' equity		
Capital stock	1,578,674	1,582,416
Capital surplus	267,219	270,961
Retained earnings	(160,867)	68,359
Treasury shares	(3,020)	(3,020)
Total shareholders' equity	1,682,005	1,918,716
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	-	4,641
Deferred gains or losses on hedges	(44,800)	(33,049)
Foreign currency translation adjustment	-	2,279
Total accumulated other comprehensive income	(44,800)	(26,129)
Subscription rights to shares	8,219	5,415
Non-controlling interests	628	593
Total net assets	1,646,052	1,898,595
Total liabilities and net assets	3,605,056	3,891,444

(2) Consolidated Statements of Income and Comprehensive Income**Consolidated Statement of Income**

(Thousands of yen)

	FY3/16 (Apr. 1, 2015 – Mar. 31, 2016)	FY3/17 (Apr. 1, 2016 – Mar. 31, 2017)
Net sales	5,046,810	6,366,301
Cost of sales	3,011,007	4,352,369
Gross profit	2,035,802	2,013,932
Selling, general and administrative expenses	1,738,660	1,734,657
Operating profit	297,141	279,274
Non-operating income		
Interest income	7,182	715
Dividend income	2,529	436
Gain on sales of securities	1,000	6,247
Commission fee	12,326	16,712
Office work fee	4,200	2,800
Other	9,844	8,036
Total non-operating income	37,084	34,948
Non-operating expenses		
Interest expenses	19,608	16,937
Loss on valuation of securities	5,670	-
Share of loss of entities accounted for using equity method	10,240	3,431
Foreign exchange losses	16,326	-
Other	5,041	733
Total non-operating expenses	56,886	21,102
Ordinary profit	277,339	293,121
Extraordinary income		
Gain on sales of investment securities	30,805	32,354
Other	124	-
Total extraordinary income	30,930	32,354
Extraordinary losses		
Loss on sales of investment securities	1,221	-
Loss on valuation of investment securities	44,744	47,682
Loss on cancellation penalty	9,965	-
Impairment loss	99,486	-
Other	359	-
Total extraordinary losses	155,777	47,682
Profit before income taxes	152,491	277,793
Income taxes-current	68,631	74,809
Income taxes-deferred	(50,916)	(26,207)
Total income taxes	17,714	48,601
Profit	134,777	229,191
Loss attributable to non-controlling interests	(479)	(35)
Profit attributable to owners of parent	135,256	229,226

Consolidated Statement of Comprehensive Income

	(Thousands of yen)	
	FY3/16	FY3/17
	(Apr. 1, 2015 – Mar. 31, 2016)	(Apr. 1, 2016 – Mar. 31, 2017)
Profit	134,777	229,191
Other comprehensive income		
Valuation difference on available-for-sale securities	(35,077)	4,641
Deferred gains or losses on hedges	(9,155)	11,750
Foreign currency translation adjustment	-	2,279
Total other comprehensive income	(44,232)	18,671
Comprehensive income	90,544	247,862
Comprehensive income attributable to:		
Owners of parent	91,023	247,898
Non-controlling interests	(479)	(35)

(3) Consolidated Statement of Changes in Equity

FY3/16 (Apr. 1, 2015 – Mar. 31, 2016)

(Thousands of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of current period	1,578,674	264,268	(296,124)	(2,976)	1,543,841
Changes of items during period					
Profit attributable to owners of parent			135,256		135,256
Purchase of treasury shares				(44)	(44)
Change in ownership interest of parent due to transactions with non-controlling interests		2,951			2,951
Net changes of items other than shareholders' equity					
Total changes of items during period	-	2,951	135,256	(44)	138,163
Balance at end of current period	1,578,674	267,219	(160,867)	(3,020)	1,682,005

(Thousands of yen)

	Accumulated other comprehensive income				Subscription rights to shares	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of current period	35,077	(35,645)	-	(567)	5,994	28,060	1,577,328
Changes of items during period							
Profit attributable to owners of parent							135,256
Purchase of treasury shares							(44)
Change in ownership interest of parent due to transactions with non-controlling interests							2,951
Net changes of items other than shareholders' equity	(35,077)	(9,155)	-	(44,232)	2,225	(27,431)	(69,439)
Total changes of items during period	(35,077)	(9,155)	-	(44,232)	2,225	(27,431)	68,724
Balance at end of current period	-	(44,800)	-	(44,800)	8,219	628	1,646,052

FY3/17 (Apr. 1, 2016 – Mar. 31, 2017)

(Thousands of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of current period	1,578,674	267,219	(160,867)	(3,020)	1,682,005
Changes of items during period					
Issuance of new shares	3,742	3,742			7,484
Profit attributable to owners of parent			229,226		229,226
Net changes of items other than shareholders' equity					
Total changes of items during period	3,742	3,742	229,226	-	236,710
Balance at end of current period	1,582,416	270,961	68,359	(3,020)	1,918,716

(Thousands of yen)

	Accumulated other comprehensive income				Subscription rights to shares	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of current period	-	(44,800)	-	(44,800)	8,219	628	1,646,052
Changes of items during period							
Issuance of new shares							7,484
Profit attributable to owners of parent							229,226
Net changes of items other than shareholders' equity	4,641	11,750	2,279	18,671	(2,804)	(35)	15,832
Total changes of items during period	4,641	11,750	2,279	18,671	(2,804)	(35)	252,542
Balance at end of current period	4,641	(33,049)	2,279	(26,129)	5,415	593	1,898,595

(4) Consolidated Statement of Cash Flows

(Thousands of yen)

	FY3/16 (Apr. 1, 2015 – Mar. 31, 2016)	FY3/17 (Apr. 1, 2016 – Mar. 31, 2017)
Cash flows from operating activities		
Profit before income taxes	152,491	277,793
Depreciation	61,694	68,008
Impairment loss	99,486	-
Amortization of goodwill	41,675	26,047
Increase (decrease) in allowance for doubtful accounts	3,597	1,644
Increase (decrease) in other provision	5,311	7,734
Loss (gain) on sales of investment securities	(29,584)	(32,354)
Loss (gain) on valuation of investment securities	44,744	47,682
Share of (profit) loss of entities accounted for using equity method	10,240	3,431
Interest and dividend income	(9,712)	(1,152)
Interest expenses	19,608	16,937
Loss (gain) on sales of securities	(1,000)	(6,247)
Loss (gain) on valuation of securities	5,670	-
Foreign exchange losses (gains)	16,326	(482)
Decrease (increase) in notes and accounts receivable - trade	(2,708)	(15,994)
Decrease (increase) in inventories	(177,222)	(91,835)
Increase (decrease) in notes and accounts payable - trade	(847)	23,073
Increase (decrease) in deposits received	79	(8,716)
Increase (decrease) in lease and guarantee deposits received	2,271	(4,560)
Other, net	(9,421)	67,198
Subtotal	232,700	378,208
Interest and dividend income received	9,712	494
Interest expenses paid	(19,606)	(16,894)
Income taxes paid	(66,179)	(83,331)
Net cash provided by (used in) operating activities	156,626	278,477
Cash flows from investing activities		
Purchase of securities	(64,230)	(3,164)
Proceeds from sales of securities	8,537	44,924
Purchase of property, plant and equipment	(18,022)	(82,033)
Purchase of intangible assets	(8,666)	(12,512)
Net decrease (increase) in time deposits	(6,000)	9,500
Purchase of investment securities	(99,112)	(120,615)
Proceeds from sales of investment securities	109,827	32,380
Payments for investments in capital of subsidiaries and associates	(69,130)	(5,178)
Payments of loans receivable	(167,900)	(700)
Collection of loans receivable	155,490	1,303
Other, net	(103)	299
Net cash provided by (used in) investing activities	(159,310)	(135,796)

	(Thousands of yen)	
	FY3/16	FY3/17
	(Apr. 1, 2015 – Mar. 31, 2016)	(Apr. 1, 2016 – Mar. 31, 2017)
Cash flows from financing activities		
Increase (decrease) in short-term loans payable	2,000	48,000
Proceeds from long-term loans payable	190,000	100,000
Repayments of long-term loans payable	(134,443)	(169,078)
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	(24,000)	-
Payments of issuance of subscription rights to shares	(2,597)	-
Proceeds from issuance of shares resulting from exercise of subscription rights to shares	-	7,304
Payments for retirement by purchase of subscription rights to shares	-	(2,745)
Purchase of treasury shares	(44)	-
Net cash provided by (used in) financing activities	30,914	(16,518)
Effect of exchange rate change on cash and cash equivalents	(1,575)	580
Net increase (decrease) in cash and cash equivalents	26,656	126,741
Cash and cash equivalents at beginning of period	1,283,481	1,310,138
Cash and cash equivalents at end of period	1,310,138	1,436,880

(5) Notes to Consolidated Financial Statements

Going Concern Assumption

Not applicable.

Changes in Accounting Policies

Application of Practical Solution on a Change in Depreciation Method due to Tax Reform 2016

Following the revision of the Corporation Tax Act, the Company has applied the “Practical Solution on a Change in Depreciation Method due to Tax Reform 2016” (Accounting Standards Board of Japan (ASBJ), Practical Issues Task Force (PITF) No. 32, June 17, 2016) from the current fiscal year, and changed the method for the depreciation of facilities attached to buildings and structures acquired on or after April 1, 2016, from the declining-balance method to the straight-line method.

The effect of this change on profit or loss in the current fiscal year is insignificant.

Additional Information

Application of Implementation Guidance on Recoverability of Deferred Tax Assets

Effective from the current fiscal year under review, the Company has applied the “Implementation Guidance on Recoverability of Deferred Tax Assets” (ASBJ Guidance No. 26, March 28, 2016).

Segment and Other Information

Segment Information

1. Outline of reportable segments

The reportable segments of the Company are the constituent units for which separate financial information is available and which are subject to periodic reviews by the Board of Directors to determine allocations of resources and to evaluate performance.

The Group has consolidated subsidiaries that are mainly categorized in accordance with business activities. These consolidated subsidiaries determine comprehensive strategies and conduct business activities as a unified business unit.

The Group has five reportable segments: Information Technology Business, Turnaround Consultancy Business, Real Estate Lease Management Business, Food Business, and Hotel Business.

The Information Technology Business is mainly the development and sale of motor vehicle communication systems. The Turnaround Consultancy Business is engaged in consulting services for corporate clients in the field of M&A and fund procurement. The Real Estate Lease Management Business is engaged in management of apartments and other properties and real estate brokerage. The Food Business manufactures and sells Chinese noodles (ramen). The Hotel Business operates hotels.

2. Calculation method of net sales, profit/loss, assets, liabilities and other items in each reportable segment

The accounting methods used for reportable segments are generally the same as those adopted for preparation of the consolidated financial statements.

Profits for reportable segments are generally operating profit. Inter-segment sales and transfers are based on market prices.

3. Information pertaining to net sales, profit/loss, assets, liabilities and other items in reportable segments

FY3/16 (Apr. 1, 2015 – Mar. 31, 2016)

(Thousands of yen)

	Reportable Segment					Total	Adjustment (Notes 1, 2 and 3)	Amount in the consolidated financial statements (Note 4)
	Information Technology Business	Turnaround Consultancy Business	Real Estate Lease Management Business	Food Business	Hotel Business			
Net sales								
Sales to external customers	269,581	30,000	3,022,768	162,841	1,561,618	5,046,810	-	5,046,810
Inter-segment sales and transfers	-	-	-	48	16	65	(65)	-
Total	269,581	30,000	3,022,768	162,890	1,561,635	5,046,876	(65)	5,046,810
Segment profit (loss)	(10,046)	29,792	183,999	(1,748)	244,349	446,347	(149,205)	297,141
Segment assets	126,900	45,188	834,306	99,542	1,843,877	2,949,815	652,241	3,605,056
Other items								
Depreciation	1,526	-	1,662	1,474	55,344	60,008	1,686	61,694
Amortization of goodwill	2,864	-	15,060	15,597	8,152	41,675	-	41,675
Share of profit (loss) of entities accounted for using equity method	(10,240)	-	-	-	-	(10,240)	-	(10,240)
Increase in property, plant and equipment, and intangible assets	590	-	6,294	-	26,651	33,535	153	33,688

Notes: 1. The adjustment of minus 149,205 thousand yen to segment profit (loss) is mainly personnel and other expenses for administrative departments.

2. The adjustments to segment assets and depreciation are for corporate assets and depreciation that are not allocated to reportable segments.

3. The adjustment to increases in property, plant and equipment, and intangible assets is the sum of company-wide assets that are not allocated to reportable segments.

4. Segment profit (loss) is adjusted with operating profit shown on the consolidated statement of income.

FY3/17 (Apr. 1, 2016 – Mar. 31, 2017)

(Thousands of yen)

	Reportable Segment					Other (Note 1)	Total	Adjustment (Notes 2, 3 and 4)	Amount in the consolidated financial statements (Note 5)
	Information Technology Business	Turnaround Consultancy Business	Real Estate Lease Management Business	Food Business	Hotel Business				
Net sales									
Sales to external customers	308,429	30,000	4,401,213	162,802	1,463,355	500	6,366,301	-	6,366,301
Inter-segment sales and transfers	-	-	-	12	-	-	12	(12)	-
Total	308,429	30,000	4,401,213	162,814	1,463,355	500	6,366,313	(12)	6,366,301
Segment profit (loss)	5,376	26,811	166,512	13,562	228,822	500	441,585	(162,311)	279,274
Segment assets	152,217	180,406	1,001,662	96,623	1,757,722	-	3,188,631	702,812	3,891,444
Other items									
Depreciation	1,218	-	2,020	2,296	61,121	-	66,657	1,351	68,008
Amortization of goodwill	2,864	-	15,060	-	8,122	-	26,047	-	26,047
Share of profit (loss) of entities accounted for using equity method	(3,431)	-	-	-	-	-	(3,431)	-	(3,431)
Increase in property, plant and equipment, and intangible assets	-	-	12,779	5,500	89,611	-	107,891	478	108,369

Notes: 1. The "Other" business segment consists of activities that are not included in any of the reportable segments, and is primarily engaged in the outsourcing business.

2. The adjustment of minus 162,311 thousand yen to segment profit (loss) is mainly personnel and other expenses for administrative departments.

3. The adjustments to segment assets and depreciation are for corporate assets and depreciation that are not allocated to reportable segments.

4. The adjustment to increases in property, plant and equipment and intangible assets is the sum of company-wide assets that are not allocated to reportable segments.

5. Segment profit (loss) is adjusted with operating profit shown on the consolidated statement of income.

Related information

FY3/16 (Apr. 1, 2015 – Mar. 31, 2016)

1. Information about products and services

Descriptions of products and services are omitted because this information is presented in Segment Information.

2. Geographical information

(1) Net sales

This information is omitted because sales to external customers in Japan accounted for more than 90% of net sales in the consolidated statement of income.

(2) Property, plant and equipment

This information is omitted because property, plant and equipment in Japan exceed 90% of property, plant and equipment on the consolidated balance sheet.

3. Information of specific major customer

This information is omitted because no single customer accounted for 10% or more of total sales in FY3/16.

FY3/17 (Apr. 1, 2016 – Mar. 31, 2017)

1. Information about products and services

Descriptions of products and services are omitted because this information is presented in Segment Information.

2. Geographical information

(1) Net sales

This information is omitted because sales to external customers in Japan accounted for more than 90% of net sales in the consolidated statement of income.

(2) Property, plant and equipment

This information is omitted because property, plant and equipment in Japan exceed 90% of property, plant and equipment on the consolidated balance sheet.

3. Information of specific major customer

This information is omitted because no single customer accounted for 10% or more of total sales in FY3/17.

Information related to impairment loss of non-current assets by each reportable segment

FY3/16 (Apr. 1, 2015 – Mar. 31, 2016)

(Thousands of yen)

	Information Technology Business	Turnaround Consultancy Business	Real Estate Lease Management Business	Food Business	Hotel Business	Elimination or corporate	Total
Impairment loss	-	-	-	99,486	-	-	99,486

FY3/17 (Apr. 1, 2016 – Mar. 31, 2017)

There is no applicable information.

Information related to amortization of goodwill and unamortized balance by each reportable segment

FY3/16 (Apr. 1, 2015 – Mar. 31, 2016)

(Thousands of yen)

	Information Technology Business	Turnaround Consultancy Business	Real Estate Lease Management Business	Food Business	Hotel Business	Elimination or corporate	Total
Amortization for the period	2,864	-	15,060	15,597	8,152	-	41,675
Balance at the end of the period	17,783	-	42,671	-	148,229	-	208,685

FY3/17 (Apr. 1, 2016 – Mar. 31, 2017)

(Thousands of yen)

	Information Technology Business	Turnaround Consultancy Business	Real Estate Lease Management Business	Food Business	Hotel Business	Elimination or corporate	Total
Amortization for the period	2,864	-	15,060	-	8,122	-	26,047
Balance at the end of the period	14,919	-	27,611	-	140,107	-	182,638

Information related to gain on bargain purchase by each reportable segment

There is no applicable information.

Per Share Information

	FY3/16 (Apr. 1, 2015 – Mar. 31, 2016)	FY3/17 (Apr. 1, 2016 – Mar. 31, 2017)
Net assets per share (Yen)	18.46	21.30
Net income per share (Yen)	1.52	2.58
Diluted net income per share (Yen)	1.51	2.57

Note: The calculation basis for net income per share and diluted net income per share are as follows:

	FY3/16 (Apr. 1, 2015 – Mar. 31, 2016)	FY3/17 (Apr. 1, 2016 – Mar. 31, 2017)
Net income per share		
Profit attributable to owners of parent (Thousands of yen)	135,256	229,226
Amount not attributed to common shareholders (Thousands of yen)	-	-
Profit attributable to owners of parent related to common stock (Thousands of yen)	135,256	229,226
Average number of shares outstanding during the period (Thousands of shares)	88,704	88,738
Diluted net income per share		
[Basis for calculation]		
Adjustment to profit attributable to owners of parent (Thousands of yen)	-	-
Number of shares of common stock to be increased (Thousands of shares)	827	511
[Of which, subscription rights to shares (Thousands of shares)]	[827]	[511]
Description of the potential shares not included in the calculation of diluted net income per share due to their non-dilutive effect	Striders Corporation No. 7 Subscription rights to shares: 132 (100,000 shares of common stock per right)	Striders Corporation No. 7 Subscription rights to shares: 71 (100,000 shares of common stock per right)

Subsequent Events

There is no applicable information.

This summary report is solely a translation of "Kessan Tanshin" (in Japanese, including attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.